Investor Presentation
H1 2026

1 January – 30 June 2026

CADELER

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H1 2026 - Highlights

Solid financial performance, with **H1 revenue and EBITDA more than doubling year-on-year**[1]

Newbuild program on track with second A-class successfully delivered

Successful acquisition of Menck, a leading global provider of specialist equipment and technology solutions for offshore foundation installation

Continued solid execution across all key regions, Hornsea 3 execution continues

Firm contract for **two new T-class vessels** signed

1. When adjusting for one-off termination fees of EUR 111 million in the comparative period.

Commercial highlights

H1 2026

Acquisition of Menck: Transaction rationale

Strengthening Cadeler's customer offering and execution capabilities across the foundation value chain

- Broadened solutions offering, enabling Cadeler to deliver a more complete and integrated approach to project execution
- Improving execution certainty by reducing reliance on third-party equipment
- Differentiating in tenders as a single, trusted end-to-end partner

Improving access to mission-critical equipment and strengthening execution resilience

- Each foundation installation vessel requires a dedicated hydraulic hammer
- Enhancing execution certainty for larger and more complex offshore wind projects
- Enabling more efficient deployment of high-value equipment across projects

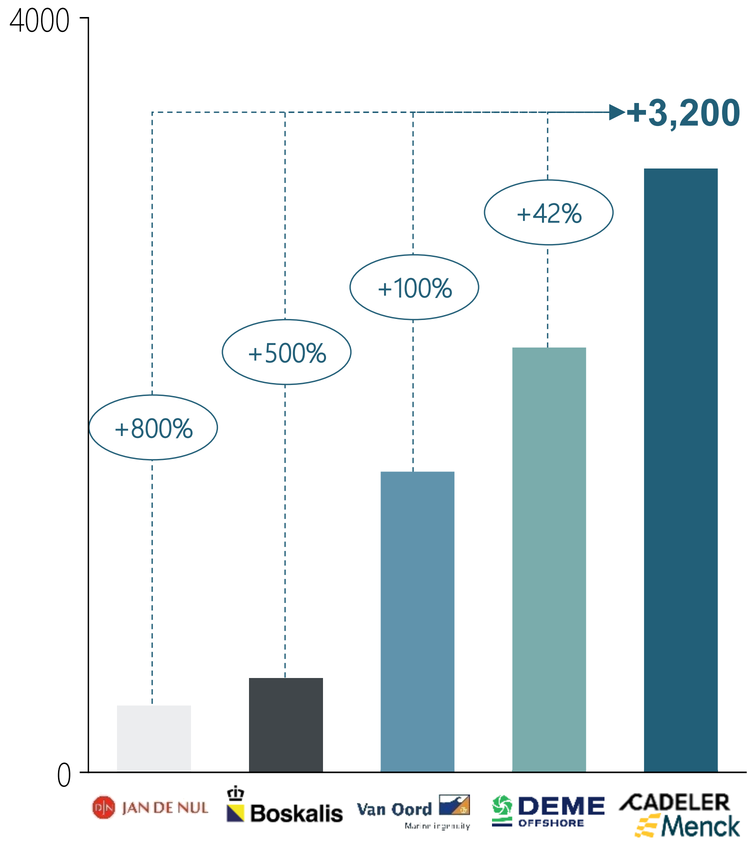
Compelling earnings profile and significant synergy potential

- Capturing a larger share of project economics across vessels and equipment
- Improving utilisation and project execution through greater equipment control
- Unlocking commercial and operational synergies across engineering, procurement and project delivery

Strong strategic and industrial fit

- Combining Menck's specialist technology and decades of experience with Cadeler’s industry-leading fleet and relationships
- Positioning the group to capitalise on the growing demand for larger and more complex offshore wind projects

Number of foundations installed



(1) Large hydraulic hammers include those with an impact force equal to or above 3,500 kJ
Source: Company information, Menck

Broadening Cadeler's foundation installation offering

Menck offers a diverse portfolio of hydraulic hammers complemented by drilling, lifting and grouting services

Hydraulic hammers 84%

- Hydraulic hammers for monopile, jacket and floating foundation installation
- Targeting 9m monopiles, positioning Menck as the only operator at this size
- Most powerful hydraulic hammers currently deliver up to 4,400kJ of energy with larger hammers being developed

MHU4400S with 8m adaptation

Lifting and handling 1%

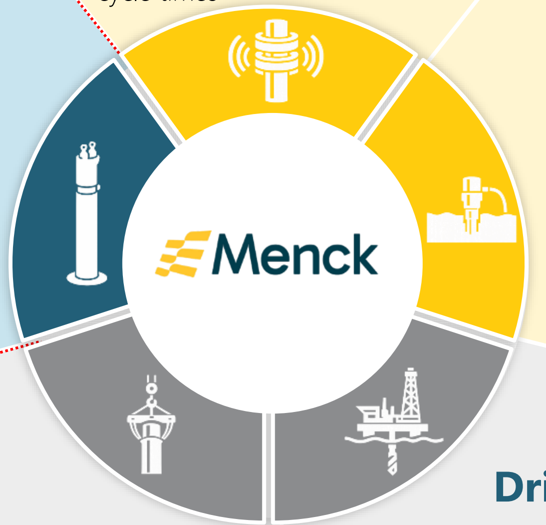
- Custom tools support lifting, positioning and installation of piles and subsea structures
  - Improving efficiency, safety and cycle times

Noise mitigation 0%➡(8%)[1]

- Integrated solutions reduce underwater sound energy by approximately 70%
- Proprietary technology supports compliance with tightening environmental requirements
- Currently offers its MNRU, while Bubble Curtain (far field noise mitigation) service offering will generate revenue from 2026 onwards

MNRU

Hammer with MNRU during lifting



Grouting 9%

- Recurring, high-value support across foundation installation
- High-capacity grouting systems provide structural stability across soil conditions
- Reliable offshore mixing and pumping equipment supports efficient execution

Drilling 6%

- Extending installation capability into challenging soil conditions
- Hydraulic drilling solutions enable installation in hard-soil conditions
- Enhances cost-efficiency and reduces operational complexity

(1) Expected to contribute to approximately 8% of 2029 revenue

Revenue contribution 2025A | Base offering | Emerging growth segments | Supporting segments

Asset fleet allows for unmatched flexibility and risk remediation for clients

Illustrative flexibility and contingency scenarios during a foundation installation campaign

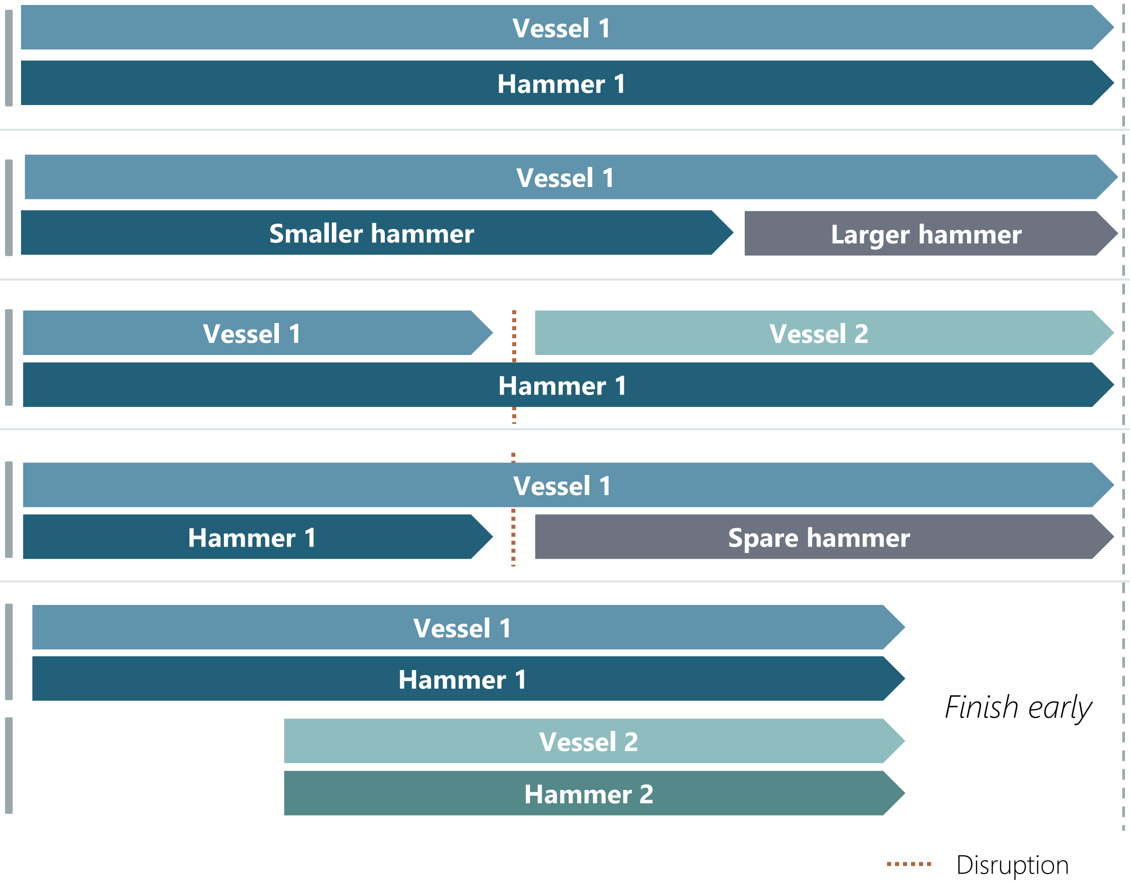
Planned campaign
Vessel with its own hammer

Commercial optimisation
Small hammer switched with larger hammer

Vessel breakdown
Hammer moves to replacement vessel

Hammer breakdown
Spare hammer mobilised

Speed up campaign
Second vessel and hammer mobilised to speed up installation campaign



Improved hammer availability for all Cadeler Foundation installation vessels

Ability to switch between hammer sizes to optimize commercial value for clients

Ability to use fleet and switch hammer to a replacement vessel if needed

Access to hammer spares and replacement hammer gives unmatched risk reduction for clients

Ability to use fleet size to optimize and speed up installation campaigns or catch up on delays by utilizing several vessels and hammers simultaneously

Executing projects globally

Wind Scylla

WTG installation at the Revolution Wind project for Ørsted

Wind Orca

Secondary Steel installation at the Hornsea 3 project for Ørsted

Wind Osprey

WTG installation at the EA3 project for ScottishPower Renewables

Wind Mover

WTG installation at the Baltic Power project

Wind Maker

Nexra O&M campaign for Siemens Gamesa

Wind Zaratan

Preparing planned maintenance work scopes and leg extension in Singapore

Wind Pace

WTG installation at the EA3 project for ScottishPower Renewables

Wind Peak

Nexra O&M campaign for Siemens Gamesa

Wind Keeper

On a Long-Term Agreement with Vestas

Wind Ally

Monopile installation at the Hornsea 3 Foundation installation project for Ørsted

Wind Ace

Installation of mission equipment in China for monopile installation

Hornsea 3 project update

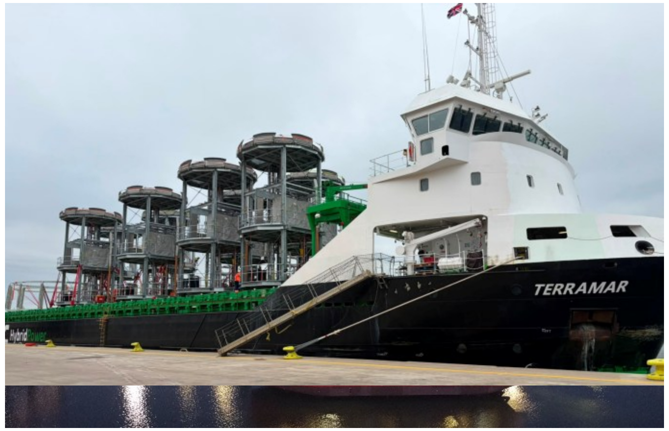
From first to fast: progress accelerating as efficiencies identified and implemented in operations

Project update

- Execution on Ørsted's Hornsea 3 project continues: Wind Ally, Wind Orca and the chartered SOV are installing and round-trip durations are reducing.
- **Monopile installation continues,** with secondary steel installation on track.
- **Monopile logistics progressing,** with 3 Heavy Transport Vessels on charter. 100 monopiles have been loaded into the marshalling port.
- Focus is on continued **safe execution** while capturing and applying lessons learned from the first months to **drive further efficiency improvements**

We are developing a simplified financial model for foundations projects to be shared in due course

Selected moments from the project



Nexra execution highlights

Strong H1 '26 for Nexra with three vessels performing service scopes across regions

Project highlights

3 Cadeler vessels (Wind Zaratan, Wind Maker and Wind Peak) performing O&M scopes in Europe and APAC

>230 vessel days spent on service

Currently working on several long-term opportunities

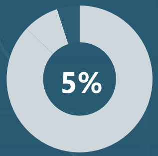
Significant backlog across key markets

A 2.5bn backlog provides solid earnings visibility

Region as % of total backlog

North America

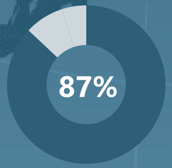
Ørsted	**Revolution Wind** WTG – 2026
Ørsted	**Sunrise Wind** WTG – 2026



US projects contribute to **~4% of total backlog**

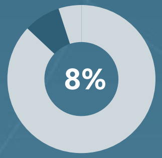
Europe

Sofia O&M – 2025	**Inch Cape** WTG – 2026
Baltic Power WTG – 2026	**Baltica 2** WTG – 2027
East Anglia THREE WTG – 2026	**Bałtyk II & III** WTG – 2027
Hornsea 3 FOU & WTG – 2026	**East Anglia TWO** FOU & WTG – 2027
O&M + WTG – 2026	**Undisclosed client** O&M – 2026
Undisclosed client FOU & WTG – 2029	**BC-Wind** WTG – 2028



APAC

Fengmiao WTG – 2027
Formosa 4 WTG – 2028
Undisclosed client O&M – 2026



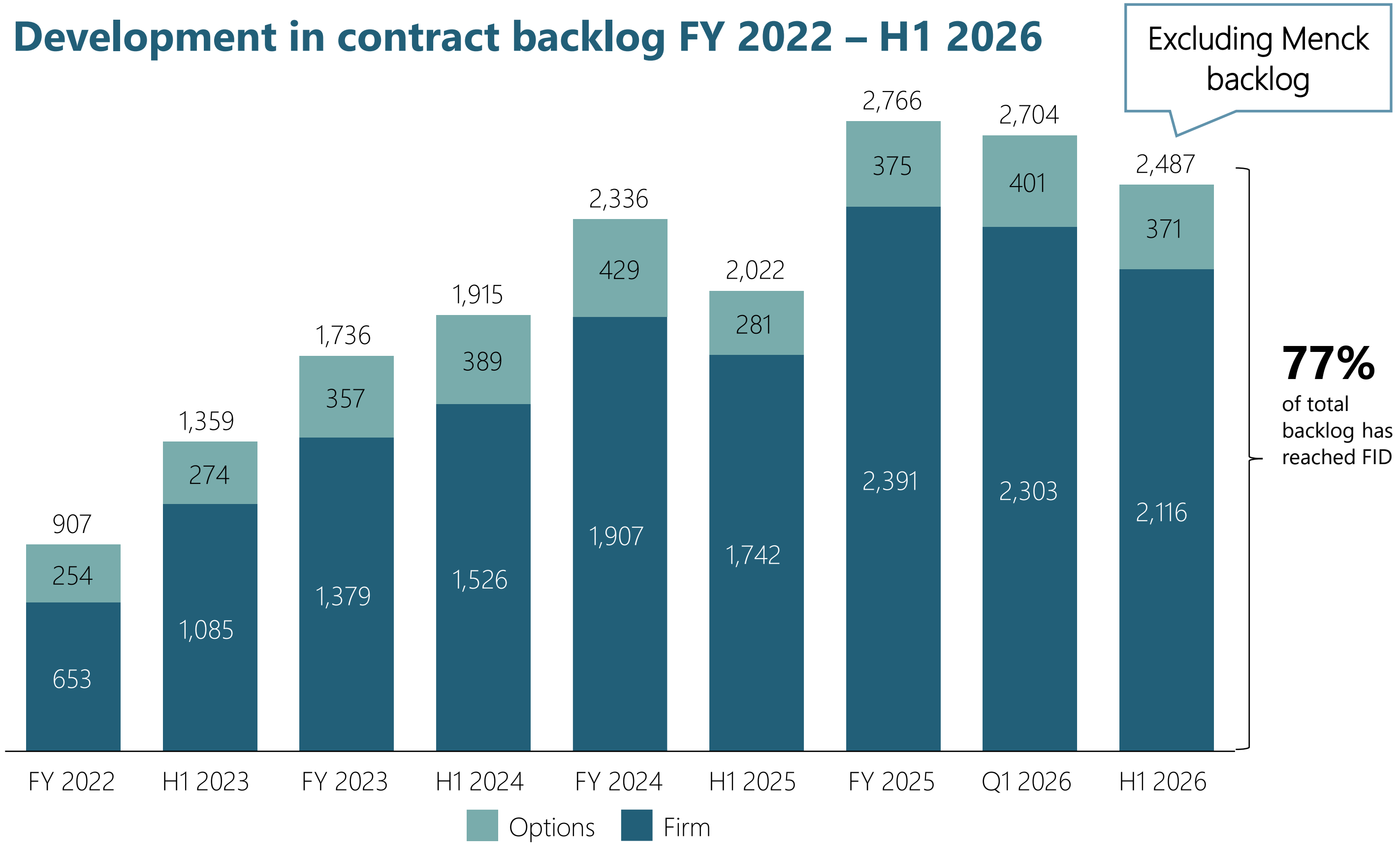
Vessel Reservation Agreements / Preferred Supplier Agreements (not in backlog)

3x **Undisclosed client** WTG – 2027, 2028, 2031	**Undisclosed client** FOU & WTG – 2031
Undisclosed client FOU – 2028	**Undisclosed client** O&M LTA

Contract backlog remains strong at EUR 2.5 Billion

Development in contract backlog FY 2022 – H1 2026

Development in contract backlog FY 2022 – H1 2026



Notable Awards in H1 2026

- In February, Nexra – Cadeler's offshore wind service platform – announced the signing of a firm contract for an O&M campaign in Taiwan commencing in March 2026, to run for 3-4 months. The value of the contract to Cadeler exceeds EUR 20m.
- In March, Nexra closed two additional firm contracts: a second 3 – 4 -month O&M campaign for Wind Maker in Taiwan, and a 2-month campaign for Wind Zaratan in Japan, both to be completed in 2026.

Preferred Supplier Agreements (not included in backlog)

- FOU installation project in 2028
- WTG installation project in 2027/2028
- WTG installation project in 2031/2032
- FOU & WTG installation project in 2030/2031
- O&M Long-Term Agreement

1. Figures are for period-end, except that the contract backlog provided for H1 2026 is as of 25 August 2026 (the date of this presentation).
2. Figures provided for FY 2022 and H1 2023 exclude the contribution to the contract backlog resulting from Cadeler's business combination with Eneti Inc., completed in December 2023.
3. Contract backlog assumes 100% of counterparty options are exercised. Of the total contract backlog, EUR 2,116m represents firm contracted days and EUR 371m represents days subject to the exercise of counterparty options.
4. 77% of the contract backlog (an aggregate of EUR 1,919m) relates to projects for which the relevant counterparty has taken a positive final investment decision (FID).
5. Contract backlog excludes vessel reservation agreements and preferred supplier agreements.

Progress on newbuild

Vessel	Wind Apex
Expected delivery	Q2 2027
Progress update	• Steel cutting completed in July 2025. • Keel laying completed on the 30th of June 2026. • Launching is planned for end of October 2026. • Welding of steel blocks are ongoing in the dry dock. • Installation of machinery equipment is ongoing. • Delivery accelerated within Q2 2027 due to client demand.
% completion	65%

Wind Ace delivered ahead of schedule and on budget

The eleventh vessel is the second of the three A-class newbuilds. Following mobilisation, Wind Ace will prepare for deployment on ScottishPower Renewables' East Anglia TWO offshore wind farm in the UK.

Financial highlights

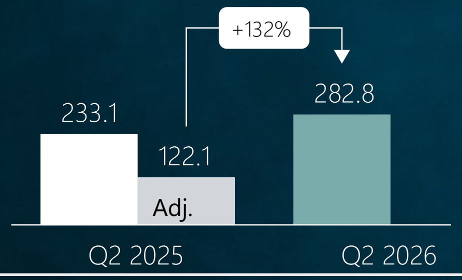
H1 2026

Financial highlights

Q2 2026

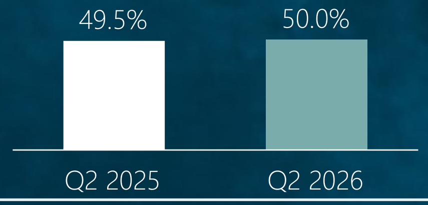
Revenue[1]

€ 282.8m



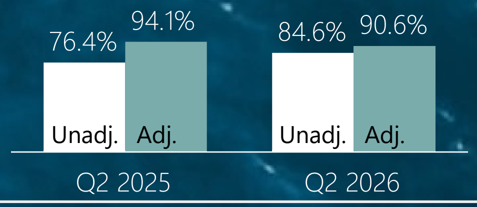
Equity Ratio

50.0%



Utilisation[2]

90.6%

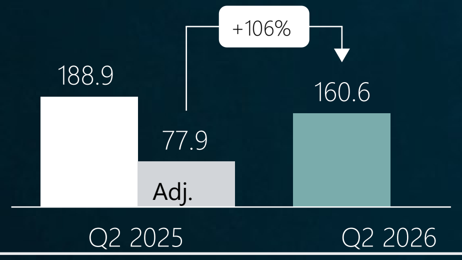


Market Capitalisation[3]

€ 2.0b

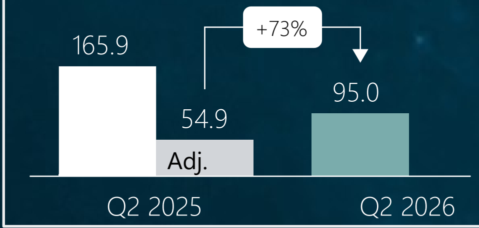
EBITDA

€ 160.6m



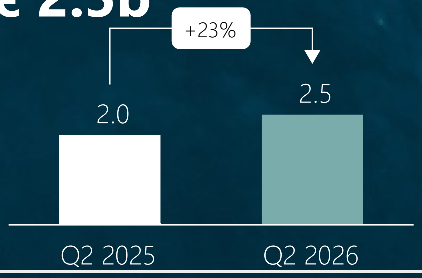
Net Profit

€ 95.0m



Backlog[4]

€ 2.5b



3-month Daily Average Turnover[5]

€ 6.9m

€ 1.7m (NYSE) / 2.5m (OSE) / 2.7m (other exchanges)

Note: Numbers shown in the presentation are before acquisition of Menck and therefore excluding Menck financial numbers. 1) Revenue in Q2 2025 is impacted by the non-recurring early termination fee of EUR 111m recognised in Q2 2025; 2) Adjusted utilisation which means adjusted for planned off-hire including drydock and transportation from shipyard; 3) Combined market capitalisation at closing on 21 Aug 2026; 4) Backlog Q2 2025 is for period-end, and backlog provided for Q2 2026 is as of 25 August 2026 (the date of this presentation); 5) Three-month Average Daily Trading Volume (ADTV) multiplied by Volume Weighted Average Price (VWAP). All prices have been converted to euro using the daily exchange rate. The category "other" entails trades facilitated by the interoperability among clearing corporations on different exchanges. No pricing data available for these transactions. The VWAP for OSE has been applied as a proxy.

Consolidated P&L for Q2 2026

EUR '000	Q2 2026	Q2 2025
Revenue	282,802	233,061
Cost of sales	(148,507)	(55,676)
Gross profit	134,295	177,385
SG&A and other expenses	(20,769)	(14,261)
Operating profit	113,526	163,124
Finance net	(19,851)	4,972
Profit before income tax	93,675	168,096
Income tax expense	1,275	(2,161)
Profit after tax	94,950	165,935
EBITDA	160,617	188,862
Vessel OPEX (EUR per day)[1]	39,871	34,559
No. of owned vessels	10	8

Note: Numbers shown in the presentation are before acquisition of Menck and therefore excluding Menck financial numbers;
1) Vessel OPEX per day based on crewing costs, technical costs and insurance.

Key takeaways

- Revenue for Q2 2026 more than doubled to EUR 283m, an increase of EUR 161m compared to revenue of EUR 122 for the same period last year (when adjusting for the one-off termination fee of EUR 111m in the comparative period). The increase was mainly driven by fleet expansion and a higher number of contracted days
- Fleet utilisation increased to 85% (Q2 2025: 76%), recovering from 48% in Q1 2026 as a result of newly delivered vessels completed mobilisation and entered peak-season contracts. Adjusted utilisation of 91% compared to 94% in Q2 2025.
- Cost of sales increased by EUR 93m, driven by the full-quarter operating cost base of three additional vessels (Wind Ally, Wind Mover and Wind Keeper), compared to seven operating vessels in Q2 2025.
- SG&A increased by EUR 7m, reflecting continued scaling of onshore functions to support an expanded fleet and ongoing project growth.
- EBITDA for Q2 2026 more than doubled to EUR 161m, an increase of EUR 83m compared to EBITDA of EUR 78m in the comparative period, adjusted for the termination fees identified above.

Consolidated P&L for H1 2026

EUR '000	H1 2026	H1 2025
Revenue	407,529	298,535
Cost of sales	(246,471)	(100,234)
Gross profit	161,058	198,301
SG&A and other expenses	(39,746)	(30,347)
Operating profit	121,312	167,954
Finance net	(34,489)	3,171
Profit before income tax	86,823	171,125
Income tax expense	1,078	(3,392)
Profit after tax	87,901	167,733
EBITDA	207,615	212,516
Vessel OPEX (EUR per day)[1]	40,339	35,213
No. of owned vessels	10	8
Headcount onshore (Average)	359	285

Note: Numbers shown in the presentation are before acquisition of Menck and therefore excluding Menck financial numbers;
1) Vessel OPEX per day based on crewing costs, technical costs and insurance.

Key takeaways

- Revenue for H1 2026 more than doubled to EUR 408m, an increase of EUR 220m compared to revenue of EUR 188m for the same period last year (when adjusting for the one-off termination fee of EUR 111m in the comparative period). The increase was mainly driven by fleet expansion and a higher number of contracted days.
- Fleet utilisation of Cadeler's ten vessels remained stable at 66% for the period compared to 67% in H1 2025. Adjusted utilisation of 85% (H1 2025: 89%).
- Cost of sales increased by EUR 146m, driven mainly by new vessels entering the fleet and operating in the market, compared to seven vessels operating in the prior year.
- SG&A increased by EUR 9m as onshore functions scaled to support an expanded fleet, reflecting strategic hiring of key personnel for ongoing operations and major new projects.
- EBITDA for H1 2026 more than doubled to EUR 208m, an increase of EUR 106m compared to EBITDA of EUR 102m in the comparative period, adjusted for the termination fees identified above.

Consolidated Balance Sheet for H1 2026

EUR '000	H1 2026	FY 2025
Non-Current Assets	3,094,118	3,026,719
Cash	206,191	151,679
Other Current Assets	243,785	238,278
Total Assets	**3,544,094**	**3,416,676**
Equity	1,773,597	1,503,676
Non-current liabilities	1,493,219	1,561,916
Current liabilities	277,278	351,084
Total Equity and Liabilities	**3,544,094**	**3,416,676**
Equity ratio	50%	44%

Key takeaways

- Total assets increased by EUR 127m since year-end 2025 (a 4% increase), driven by continued investment in vessels, with PP&E increasing by EUR 69m, reflecting down payments on the A-class foundation installation vessel and ongoing vessel upgrades, and a higher cash balance of EUR 206m.
- Equity increased to EUR 1,774m, reflecting an increase of EUR 270m from year-end 2025, driven by the EUR 170m net proceeds from the March 2026 share capital increase and EUR 88m profit for the period. The equity ratio strengthened to 50% from 44% at year-end 2025.

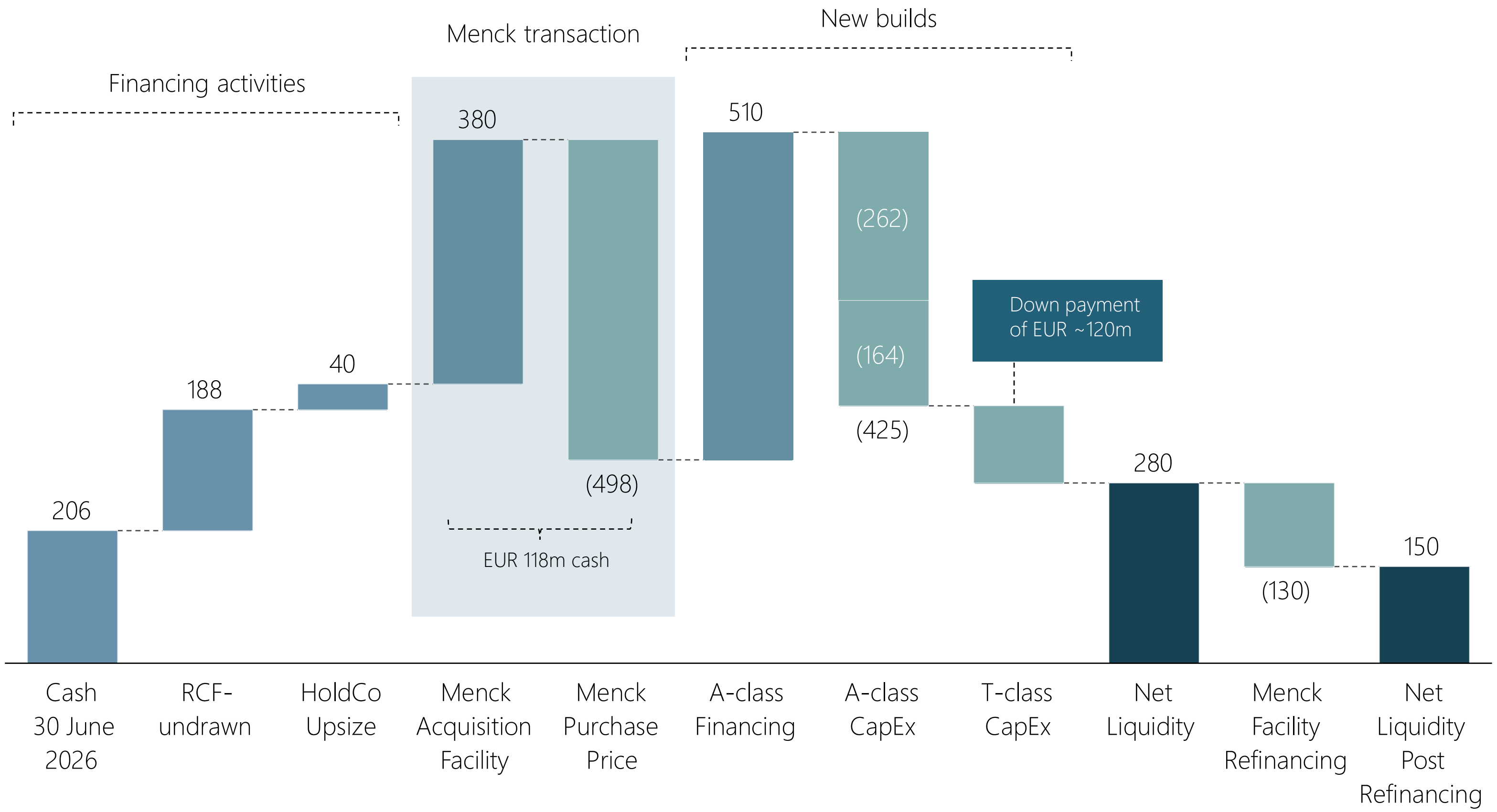
Note: Numbers shown in the presentation are before acquisition of Menck and therefore excluding Menck financial numbers.

Near-term use of funds

Net funding post 30 June 2026

Capital funding & usage

(EURm)



Note: Exchange rate of EUR/USD 1.1408 at 30/06-2026.

Key takeaways

- EUR 40m upsize of 2025 Holdco Facility to EUR 180m signed on 10 July 2026.
- Menck Acquisition Facility is expected be refinanced through new financing with a debt quantum of EUR 250m and near-term operational cash flow.
- Wind Apex facility of EUR 247m signed on 10 July 2026.
- T-class first instalment paid in August 2026.

Events not reflected

- Wind Ace; additional CapEx for mission equipment at project start.
- Only first instalment on T-class vessels included. New builds contracts for two T-class vessels signed 10 August with a committed CapEx of approx. EUR 805m in aggregate.
- Cash flow from operations post 30 June 2026.

Financing overview as of 30 June 2026

All figures in EURm	Vessels	Facility	Commitment	Outstanding[1]	Comments
Committed Financing	O-class, Scylla & Zaratan	RCF-A	250	162	*Extension of RCF B until December 2027*
		RCF-B	100	-	
		Term Loan	75	75	
	O-class, Scylla & Zaratan total		425	237	
	P-class	Syndicated	369	369	*Amortisation has been initiated* *Wind Ace facility utilised with delivery 17 July 2026*
	M-class	Syndicated	390	390	
	A-class	Syndicated	509	247	
	Wind Keeper	Take-out	118	118	
	Corporate	HSBC, Standard Chartered	125	125	*EUR 40m upsize of 2025 Holdco Facility to EUR 180m signed on 10 July 2026*
	Corporate	HSBC, Clifford Capital	140	140	
	Total commitment		2,076	1,626	
Uncommitted Financing	Wind Apex	Syndicated	247	-	*Facility signed 10 July 2026*
	Total uncommitment		247	-	
Total			2,323	1,626	

Note: Numbers shown in the presentation are before acquisition of Menck and therefore excluding Menck financial numbers; In addition, Cadeler has uncommitted Performance guarantee lines of i) EUR 160m secured under the EUR 550m Facility, ii) EUR 60m secured under the P-class facility, iii) EUR 50m with Allianz (unsecured) and iv) EUR 52m with RBS (unsecured)

1) Utilised as per 30/06-2026.

Full year outlook for 2026

	Q2 2026	H1 2026	2026
EURm	Actuals	Actuals	Outlook
Revenue	283	408	854-944
EBITDA	161	208	420-510

FY 2026 impacted by:

- **Full year outlook for 2026 and financial numbers Q2/H1 2026 do not reflect the acquisition of Menck in August 2026**.
- Strong market demand (backlog) and high vessel utilisation across the Cadeler fleet.
- Wind Orca and Wind Ally executing Cadeler's full-scope foundation transportation & installation campaign for Hornsea 3.
- Nexra expected to benefit from growing demand for O&M work in the offshore wind industry.
- Wind Keeper in operation on a long-term contract.
- Wind Ace delivered on schedule on 17 July and will now be preparing for East Anglia TWO in 2027.

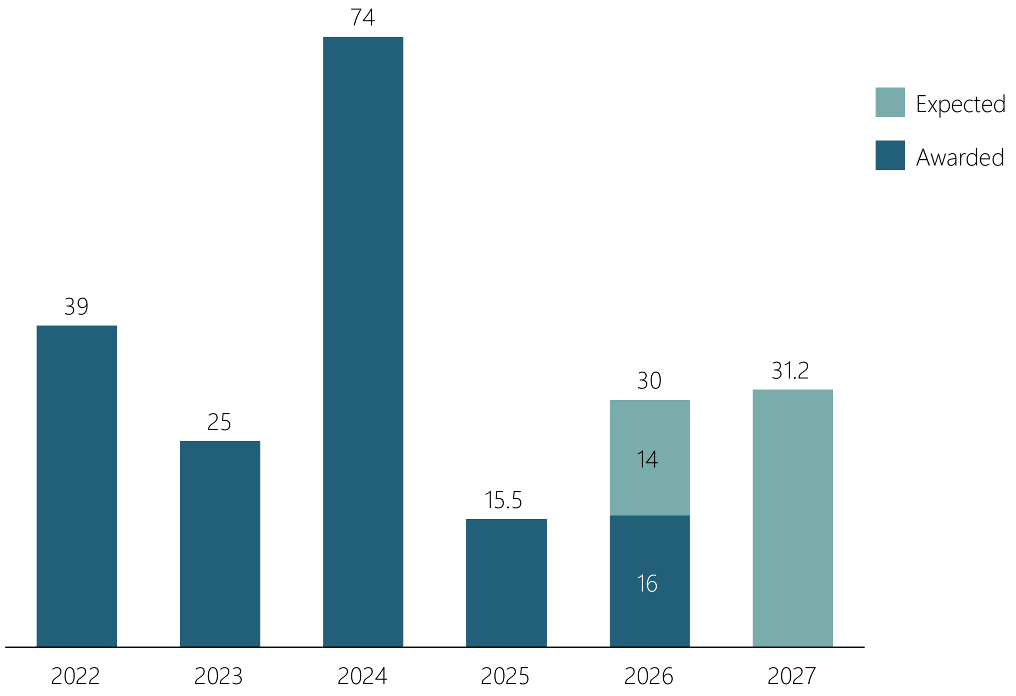
Commercial outlook

Market momentum continues

Authorities adjusting support schemes leading to improved conditions and better auction results

- Global need for electricity is on the rise; offshore wind will be an **essential part of the solution**
- Ongoing geopolitical tensions and volatility in energy markets reinforce the need **for locally-produced energy**, **energy security** and **affordability**
- Positive momentum continues to build as focus in Europe gradually shifting towards the market post 2030 - we expect **strong growth beyond 2030**
- **Long-term visibility significantly improved**: authorities are adjusting auction timelines and frameworks to reflect evolving market conditions, new tenders with supportive terms are accelerating as an increasing number of governments are adopting longer-term CfDs
- By the end of August, the capacity awarded globally has already exceeded the total awarded volume in 2025. If all auctions proceed as planned, **the total volume in 2026 could reach 30 GW**
- Following the adoption of new CfD scheme, **Denmark has seen successful auctions**, awarding 1.8GW of capacity for two offshore wind projects

Awarded capacity by year, in GW (ex-China)[1]

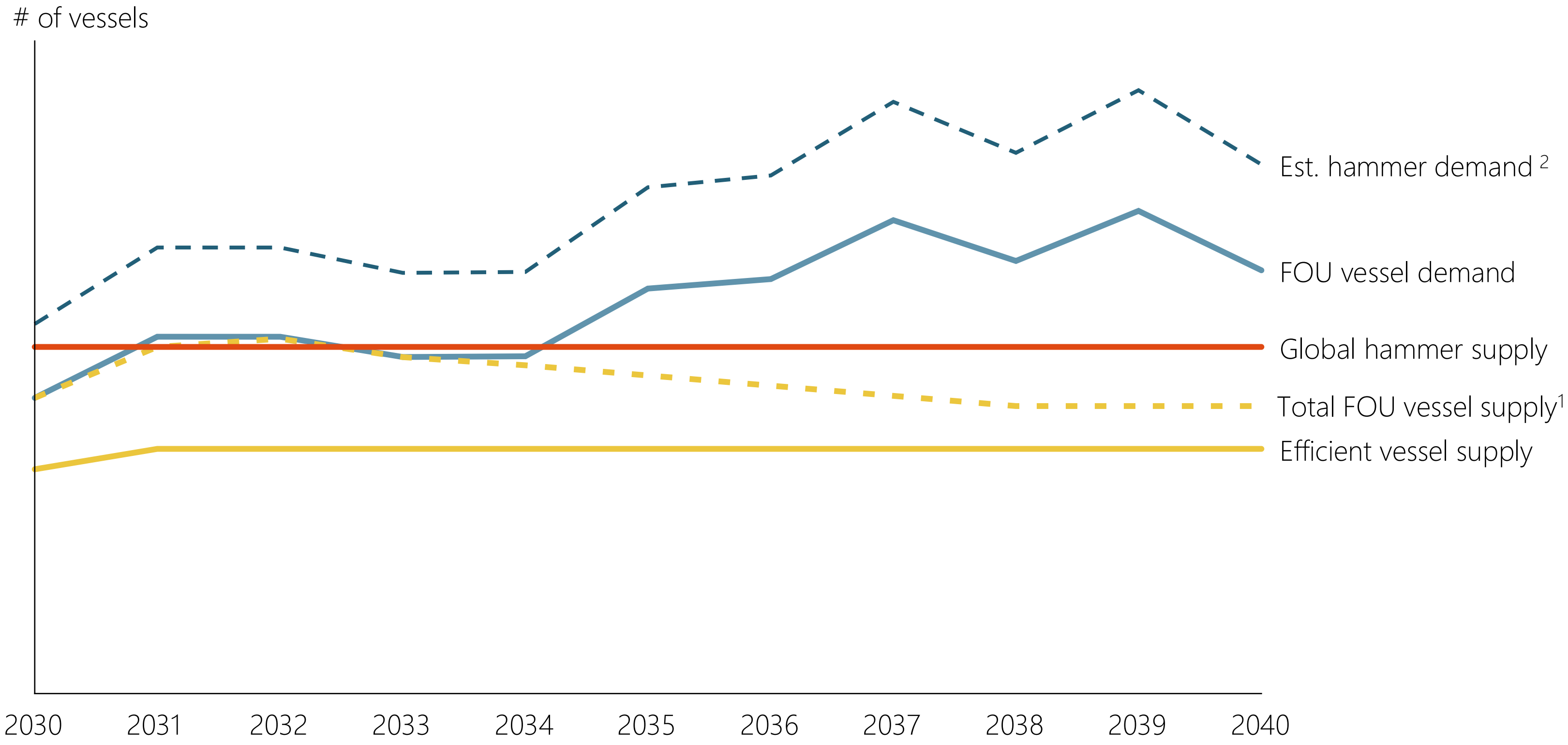


1. Source: Aegir

Increasing undersupply of capable vessels in the market

Older vessels becoming inefficient for installation of next-generation foundations

Illustrative vessel supply / demand balance: Foundation vessels



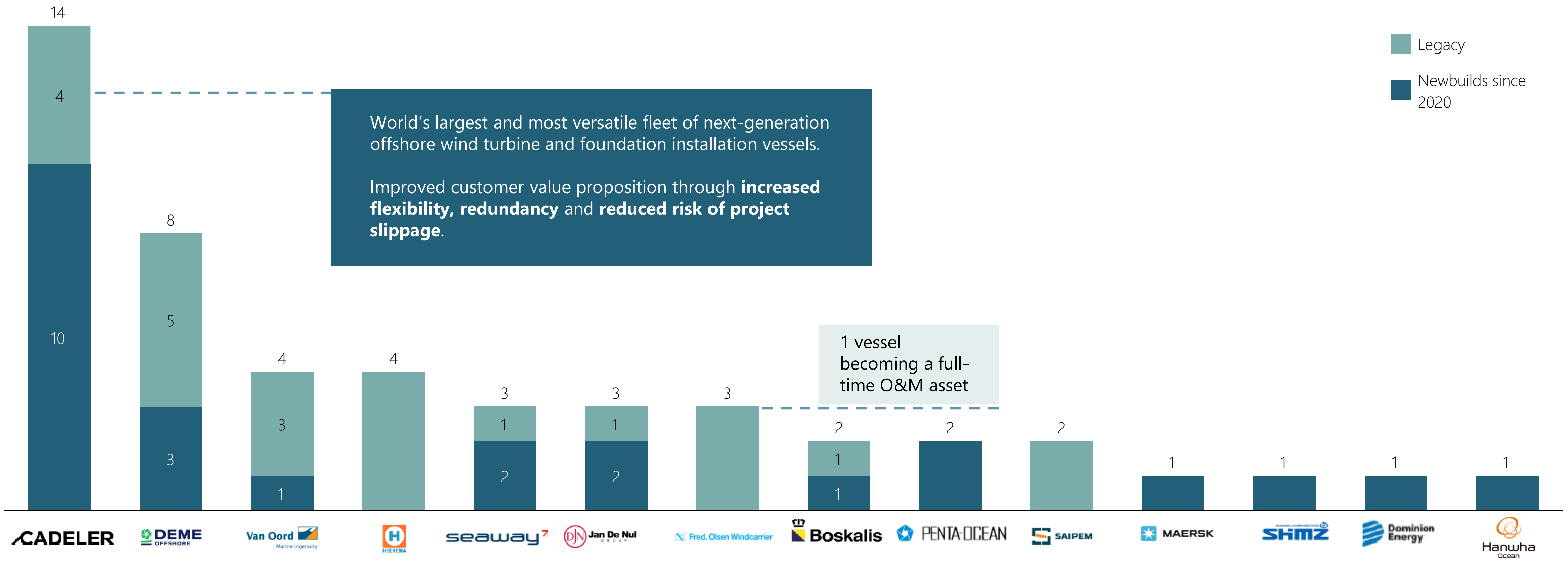
1. Decreasing over time as 15MW turbines phase out and legacy vessels become inefficient / move toward service and secondary scopes
2. Assuming at least one hammer per foundation vessel and additional contingency

Key points

- Increasing undersupply is expected especially from 2030 onwards, particularly for efficient vessels
- New capacity is hard to add: yards are at full capacity
- Each foundation vessel requires at least one hammer
- The acquisition of Menck supports Cadeler's ambition to execute up to five foundation projects in parallel

Cadeler has the largest fleet of vessels capable of efficient installation and O&M of wind turbines and foundations

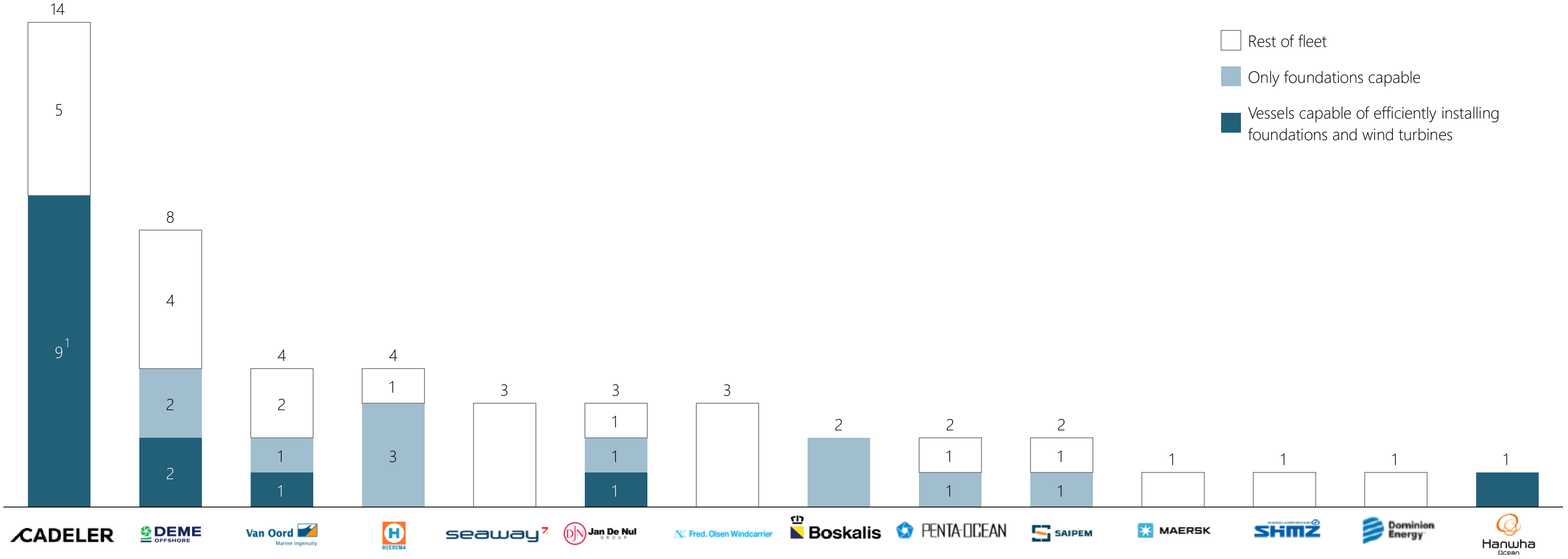
of wind turbine and foundation installation vessels



Note: Selected players in the industry where an owned vessel either has a pipeline of installation work or will be a value driver in O&M work as estimated by management.
Source: 4C Offshore and public filings

Cadeler has the largest fleet of vessels capable of efficient installation and O&M of wind turbines and foundations

of vessels capable of efficiently installing foundations



1. Includes the additional two T-class vessels

Continuing the growth journey

Focusing on continued growth

Vertical and horizontal expansion

Continuously evaluating opportunities to expand into attractive and synergetic segments incl. **strategic O&M offering**.

Organic and inorganic growth

Scaling the organisation in line with fleet delivery and new strategic initiatives. **Actively evaluating attractive assets and companies** in the industry.

Regional expansion

Strengthening organisation and **presence in key regions**. Establishing network and foothold in the next frontier markets.

Monitor and apply new technologies

Testing and applying new technologies to **drive efficiency and sustainability** in fleet.

Following commercial and technological development.

Strategic partnerships

Developing a **structured strategy to strengthen our key strategic partnerships**, including long-term agreements, expanded scopes, and new market entries.

Executing on growth

Three concrete steps in 2026 — expanding the fleet, broadening the scope, and strengthening our foundation offering

1. **Two new T-class vessels:** Firm contracts signed for two T-class Wind Foundation Installation Vessels, delivering 2030 and 2031

2. **Scour protection**: Establishing in-house scour protection offering extends Cadeler's scope across the full-scope foundation value chain, reducing reliance on sub-contractors, removing interface and scheduling risk for clients, and improving overall project economics

3. **Acquisition of Menck**: Supporting growth ambitions of the industry, rings mission-critical equipment in-house directly supporting our ambitions in foundation installation and growth of fleet

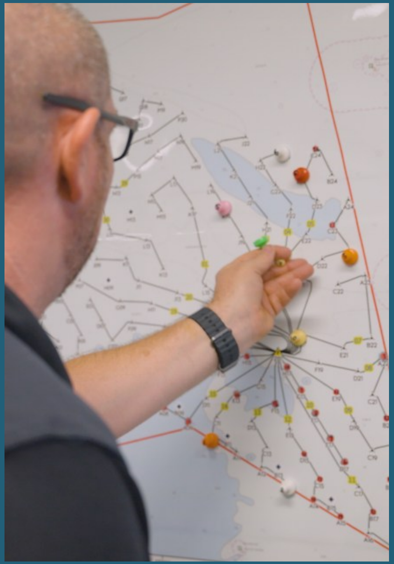
Key investment highlights

Largest, most capable and versatile fleet and mission critical equipment = redundancy for clients

Strong relationships and partnerships, industry leading position

Global reach and experience, most foundations installed by any company in the industry

Structural undersupply and increasing market demand



50m+ data points turning experience into industry-wide insights and next-generation of installation technology